

# **2019 Ford Customer Viewpoint & Ford Commitment Plan**

Changes & Enhancements

# Dealer Feedback on existing CVP

### Pain points and recommendations

Make the survey a 5 question survey with 5 being the highest and 1 the lowest.

The Ford survey has gotten better, but the scoring is extremely unfair.

Absolutely imperative that the scoring be updated

Survey is too Long, Make it shorter by eliminating all the irrelevant questions

We don't feel that our customers understand the Love Dealership and Advocacy question A negative 100 only gives us frustration with Ford's survey process and no energy is left to help the customer.

We have a few customers that are extremely happy and get confused on the engagement portion of the survey

A shorter 5 question viewpoint is the way to go.

Short and sweet survey works best as there are way too may surveys requested in the market today. Long survey does not get completed too often.

# 2019 Ford Customer Viewpoint

- Introduce common Customer Experience measures across all Customer Touchpoints
- Improve customer survey experience
- Address Dealer pain points
- Invite every customer Sales and Service to share feedback



# Common CX Questions at Every Touchpoint

### Common CX Questions = Common CX Metrics



#### **COMMENTS**

Voice of Customer input to add depth & texture





### Customer Survey Experience – Common CX Questions

### Overall

Please rate your overall purchase/ service experience:



The purchase/service experience was easy for you.

### Dealership

I know I can always trust the team at [Dealer].

Based on your recent experience, how likely would you be to recommend [Dealer] to others?

### Ford

Ford is a brand I can always trust.

Based on your recent experience, how likely would you be to recommend Ford to others?



Customer Survey Experience – CEI becomes a 4 Question Index

### **CEI Questions**



2019 CEI based solely on the 4 Process questions



### Customer Survey Experience – Questions Removed

### **CEI Questions**

Love

**Advocacy** 





I love being a customer of [Dealer].

I am always telling others about my great experiences at [Dealer].

2019 CEI based solely on the 4 Process questions

### **Engagement Questions**

Trust 100% Know What to Expect



Ton I



Rely on Vehicle



Listen to Me



Essence captured by the new Standard CX Questions



### **Customer Survey Experience**

- 5-Star Rating embedded in the invitation engages the customer right away
- Survey flow tailored based on customer's overall impression of their Dealership experience



#### Thank you for selecting your new 2018 Ford Edge from G Stone Motors, Inc

As a valued Ford customer, your feedback is important to us in order to continuously improve and provide the best experience at G Stone Motors, Inc. We appreciate you completing this brief survey.

Please rate your overall purchas

POOR

This surv

Thank you again for choosing G

Sincerely,

Andrew Frick Director, U.S. Sales Ford Motor Company NANCY FARMER, your feedback matters to the Ford Motor Company



#### Thank you for choosing Hometown Ford for your recent 2014 Ford Escape service

As a valued Ford customer, your feedback is important to us in order to continuously improve and provide the best experience at Hometown Ford. We appreciate you completing this brief survey.

Please rate your overall service experience at Hometown Ford.

(where 1 star = Poor and 5 stars = Excellent)

If you no longer own the vehicle, click here

This survey will close on 04/18/2018.

Thank you again for choosing Hometown Ford and for giving us your feedback.

Sincerely.

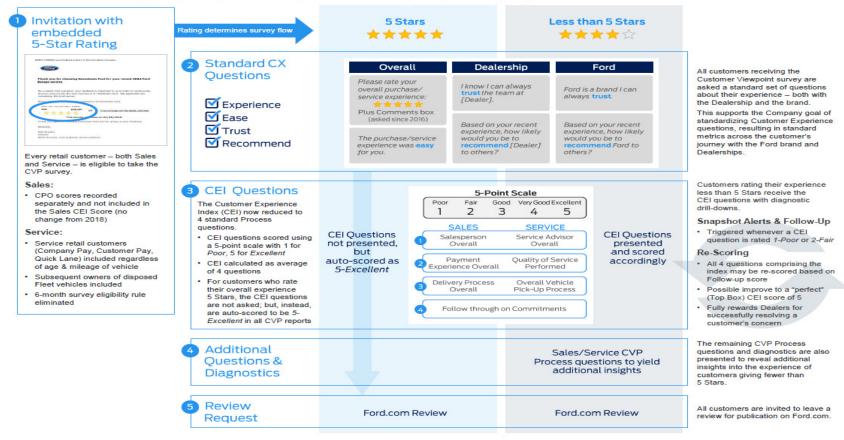
Matt Bradley Director

North America, Ford Customer Service Division



### **2019 Ford Customer Viewpoint**

Customer Viewpoint 2019 introduces common Customer Experience (CX) measures while continuing to improve the survey experience for customers. Additionally, survey scoring has been simplified and Follow-up survey re-scoring fully rewards Dealers for concern resolution.





### **Customer Experience - Customer Satisfaction (CVP)**

For the January Achievement Month, all Surveys utilized to calculate the Dealerships January score will be recalculated to reflect the new scoring and index criteria.

- 5-Point Scale (1-Poor to 5-Excellent)
- Customer Experience Index (CEI) = 4 Process Questions
- Auto-Scoring
  - If customer gives 5 Star Rating for Overall Experience, CEI Questions are not presented, but auto-scored as 5-Excellent
- Every retail customer, both sales and service, is eligible to take the CVP survey

Dealership must be Top 90% of their CVP Group or meet a Minimum Qualifier of 4.65



### **Concern Resolution**

- No change to CVP
   Snapshot Alert triggers
   and Follow-up process
- Any of the 4 CEI questions can be rescored based on Follow-up

CEI Question	Original	Re-Scored
Salesperson Overall	5	5
Payment Experience Overall	2	5
Delivery Process Overall	5	5
Follow Through on Commitments	5	5
CEI	4.25	5

Overall Concern Resolution = 5



### **Every Customer Counts**

#### Current

Customer Viewpoint
Dealer Total Service Score

#### Included 0-5 Years in

Company Pay (includes warranty, recall, ESP, ONP)

Customer Pay Repairs

Customer Pay Maintenance

**Quick Lane** 

#### **Excluded**

Vehicles Over 5 Years OR Over 75,000 Miles

Warranty Recall & ONP

Customer Pay Repairs
Customer Pay
Maintenance

Any event where vehicle was sold new as a Fleet (Program Cars)

Visited Dealer in last 6 months

Surveyed today, but excluded from Dealer score

Currently excluded from survey process

#### 2019

Customer Viewpoint
Dealer Total Service Score

Every customer visiting the Dealer having service work performed



### **Customer Experience - Staffing & Training**

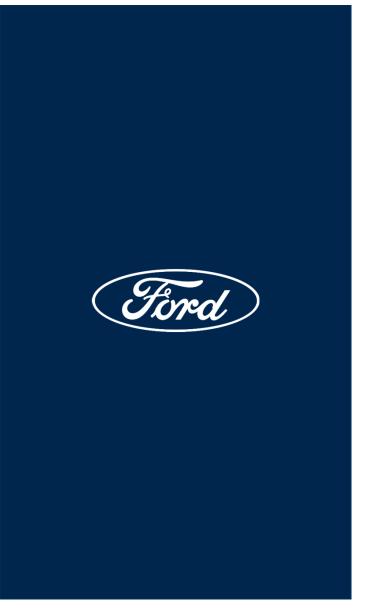
**Contact Dealerships** must achieve and maintain Base Certification for 80% of employees who are designated within EACH of the SIX Jobs/Roles:

- Sales Manager
- Sales Consultant
- Service Manager
- Service Advisor
- F&I Manager
- Digital Marketer New for 2019

**Select Dealerships** must achieve and maintain Base Certification for 80% of employees in ONE of the TWO Sales positions, ONE of the TWO Service positions, Financial Services Manager, and Digital Marketer.

Effective January 2019, Contact & Select dealers, will be required to have at least one Digital Marketer assigned on theirs STARS roster.





**Ford Commitment Program Website** 

### **2019 Ford Commitment Program**

- Dealers have the opportunity to earn up to 0.9% of MSRP by meeting the following standards
- Dealers will be required to meet both criteria, within a standard, to be considered compliant to that standard
- Achievement of standards are independent of one another

Customer Experience - 0.5%

Staffing & Training

Customer Satisfaction (CVP)

Connectivity - 0.4%

FordPass Rewards Enrollment

FordPass Connect (Modem) Activation Performance



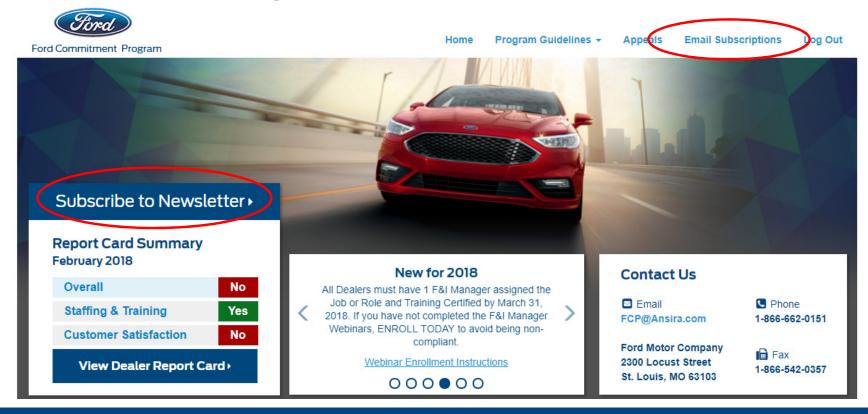
### **FCP** Website



FCP Website will update in November to reflect performance towards 2019 criteria



### **Newsletter Subscriptions**



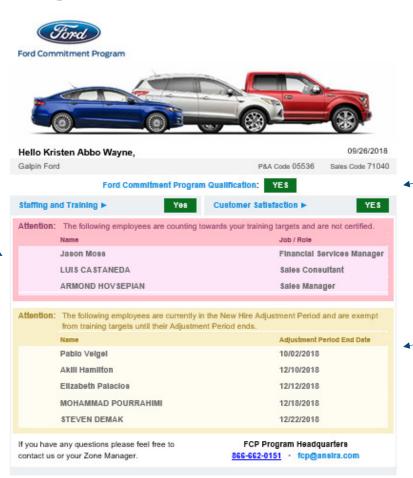
Please sign up to receive weekly/bi-weekly/monthly emails regarding your dealerships FCP performance



### **Newsletter Subscriptions**

Employees not

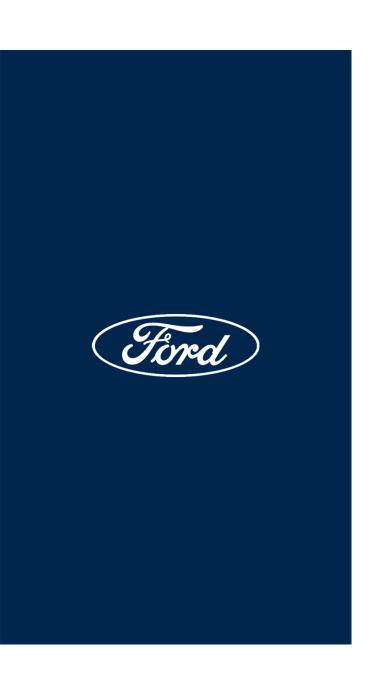
Certified



Overall Compliance
Status, and
Compliance for
each standard

Employees NHAP End Dates



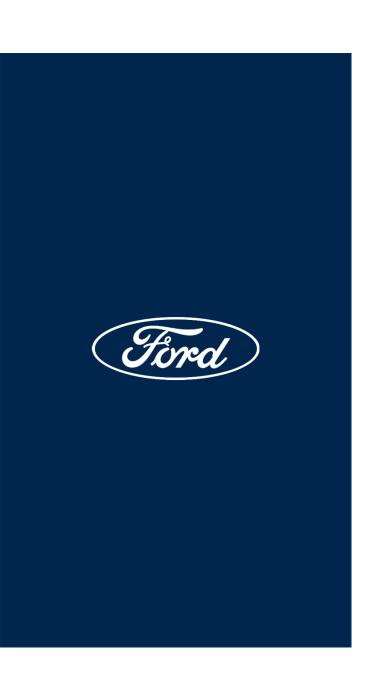


**Timing** 

### **Timing & Communications**

- October 22<sup>nd</sup>: All Dealer EFC went out
  - 2019 Ford Commitment Program Announcement
    - » FCP Quick Reference Guide
- Early November: FCP Website will provide:
  - CVP Score Conversion
- January: First Achievement Month
  - 2019 FCP Website Launch
  - Guidebook, Tools, Resources, Reports





### **Questions?**

Contact Nick Steiner (nsteiner@ford.com) 313-300-2931 or your Parts & Service Zone Manager